

G 18001411



Reg. No
Name

M.Com. DEGREE (C.S.S.) EXAMINATION, JUNE 2018

Second Semester

Faculty of Commerce

SM 02 C07—STRATEGIC MANAGEMENT

(2012 Admission onwards)

Time: Three Hours

Maximum Weight: 30

Section A

- I. Answer any five questions. Each question carries 1 weight. Answer each not exceeding one page:
 - 1 What do you mean by franchising?
 - 2 What is a tactic?
 - 3 What are the attributes of a sound strategy?
 - 4 What is meant by Vision?
 - 5 What do you mean by environmental scanning?
 - 6 What is horizontal integration?
 - 7 What is BCG matrix?
 - 8 What do you mean by JV?

 $(5 \times 1 = 5)$

Section B

- II. Answer any *five* questions. Each question carries 2 weight. Answer each question not exceeding *two pages*:
 - 9 What is strategic management? What are its features?
 - 10 Differentiate between Mission and Vision.
 - 11 What is meant by environmental scanning? Why is it required?
 - 12 Explain Economic environment and its factors.
 - 13 Explain ETOP and its steps.
 - 14 Describe product life cycle.
 - 15 What are mergers? What are its merits?
 - 16 What is retrenchment strategy? What is its need?

 $(5 \times 2 = 10)$

Turn over





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Section C

- III. Answer any three questions. Each question carries 5 weight:
 - What is diversification? What are its types? Explain reasons for diversification? 17
 - What is strategic management process? What steps are involved in it? 18
 - Explain Porter's Five forces model 19
 - 20 What do you mean by strategic evaluation and control? Why is it essential?
 - What are the different types of factors affecting the process of environmental analysis? 21
 - Explain Internal analysis and its steps. 22

 $(3 \times 5 = 15)$

